

Appendix C

Table A - 2024/25 Capital Programme Outturn

					2024/25				
Adjustments include 23/24 carry forwards and additional grants allocations	2024/25 Original Budgets £000s	Adjustments in Year £000s			Current Capital Budget £000s	Q3 Forecast £000s	Outturn £000s	Outturn Variance to Current Budget £000s	Reason for Forecast Variance to Current Capital Budget
		2023/24 C/Fwd	Reprofile Table C	Grant & Other changes Table B					
Disabled facilities grant	2,000	1,009	0	815	3,824	3,484	3,266	-558	Additional £340k Grant was allocated late in February and therefore there wasn't time to spend it by the end of March and there were some delays on construction works on some of the properties purchased using the SHAP grant.
Empty Property Investment & Development	0	893	-300	0	593	593	306	-287	The construction works on Blackfriars St have not commenced as estimated but the contract has now been awarded, and works will take place in 25/26
Single Homelessness Accommodation Programme (SHAP)	455	0	0	460	915	915	896	-18	Completed under budget
Acquisition Fund for Housing Provision	0	0	0	2,500	2,500	250	111	-2,389	This is a fund to enable the Council to react quickly to opportunities, therefore the forecast will remain low until purchases come forward. The budget is not reprofiled to ensure its available in year.

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Merton Meadow - Brownfield Land Release Fund	0	0	0	600	600	402	393	-207	Funded from a government grant (£2m). Re-profile due to slight delay in procuring and appointing master planners for the development. They are now contracted and have commenced work. Outline planning application to be submitted in the spring, to enable the flood alleviation scheme to commence in the autumn (in accordance with the requirements of the grant).
Swimming Pool Support Fund	0	0	0	83	83	83	79	-3	Completed under budget
Libraries Improvement Fund	0	0	-19	62	42	42	31	-11	Works to continue in 25/26

Stronger Towns Fund - Hereford Museum & Art Gallery Redevelopment	7,400	227	-6,228	0	1,399	1,056	874	-525	Due to the delay in appointing a contractor to advise on RIBA stage 4 (construction designs) and implement the construction phase (RIBA 5) subject to being within budget. The council has proactively engaged contractors at each stage. To date there has been limited interest in a design and build approach. We are at advance stage of discussions with a major contractor regarding a direct award via a framework.
Stronger Towns Library & Learning Centre relocation to Shirehall	2,611	350	-2,687	0	274	274	295	22	
Shirehall Improvement Works	3,000	0	-3,000	0	0	0	0	0	
Property Improvements in Care Homes	550	0		0	550	475	225	-325	The contingency won't be required, so should deliver under budget and some works were late starting so will complete early 2025/26.
Community Capital Grants Scheme	1,800	200	-1,880	0	120	0	4	-116	Scheme has been launched late, so no grants issued in year, but a small amount of spend on officer time.

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Total Community Wellbeing Transformation Board	17,816	2,679	-14,114	4,519	10,900	7,573	6,481	-4,419	
Key Network Infrastructure (Core Data Centre Switches & Corporate Wi-Fi)	0	28	0	0	28	28	20	-8	Completed under budget
HARC SAN Lifecycle Replacement	370	0	0	-160	211	155	155	-56	Completed under budget
Data Centre Equipment Lifecycle Replacement	0	137	0	-100	37	37	16	-21	Completed under budget
Windows Server Upgrades	0	155	-36	0	119	119	119	-1	
Device and Ancillary kit replacement programme	365	-178	0	0	187	187	158	-30	Less laptops were purchased than forecast
M365 E5 Implementation	150	0	0	77	227	227	191	-36	Some upgrades were delayed until April so the budget will be carried forward to fund costs in 25/26
Planning & Regulatory Services software	698	0	-28	0	670	200	3	-667	Due to the complexity of the procurement process and the broad scope of service areas involved, the process to appoint a new provider has been more time consuming than originally anticipated
Contact Centre Telephony Replacement	0	0	0	82	82	82	15	-67	Work was not completed by March and therefore the budget will carry forward to 2025/26 for these works to complete
Wide Area Network (WAN) Replacement	0	0	0	286	286	286	165	-121	Work was not completed by March and therefore the budget will carry forward to 2025/26 for these works to complete
VMWare Host Replacement	248	0	0	0	248	187	182	-65	Completed under budget
Total IT & Transformation Delivery Board	1,831	142	-64	185	2,094	1,508	1,023	-1,071	

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Schools Capital Maintenance Grant	3,902	976	-1,595	18	3,300	3,300	3,278	-22	
Peterchurch Area School Investment	3,175	-26	-2,478	0	671	500	666	-6	
Brookfield School Improvements	3,875	703	-1,748	0	2,830	1,892	1,759	-1,070	Due to a delay in completing contract with the contractor and the retained multi-disciplinary team together with a decision to re-programme one phase of the project, initial payments were delayed, however the programme is still on track overall to complete by the end of Oct 2025.
High Needs Grant	3,328	143	-2,971	0	500	500	398	-102	Lower costs than estimated and Hampton Dene project has been delayed.
Basic Needs Funding	5,000	-16	-3,984	0	1,000	300	345	-655	Budget reprofiled due to delays with the appointment of the main contractor. It should be noted that this does not affect the completion date for the works at Aylestone School.
Childcare Expansion Capital Grant 2023-24	0	0	-296	296	0	0	13	13	
Preliminary works to inform key investment need throughout the county	23	186	0	0	210	210	194	-15	Completed under budget
School Accessibility Works	2,172	189	-1,837	0	524	590	617	93	Some schemes have progressed sooner than expected so accelerated spend approved

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C & F's S106	1,047	-13	1,105	301	2,440	1,444	1,488	-952	<ul style="list-style-type: none"> Kingstone High School Storage conversion and extension project (£318k) have been placed on hold while the school are re-evaluating their options Kingstone & Thrupton Primary School - Small Group / Intervention room and Forest School Upgrades is expected to complete (£22k) under budget Kingstone High School - Access Corridor Installation has a very large budget and after tendering is expecting an underspend of (£187k) Ashfield Park Office and Reception Area extension (£663k) has a longer build programme than anticipated and some spend has been moved into the next FY <p>The above project related delays/issues have prompted the reduction in forecast</p>
Work to Shirehall Annex (Care Leavers Base)	0	100	0	0	100	84	85	-15	Some furniture still needs to be purchased to complete the project, all construction works are complete.
Children's residential homes for 11- to 18-year-olds	424	0	-424	0	0	0	0	0	
Estates Capital Programme 2019/22	1,456	113	-331	0	1,238	1,238	806	-432	The car parks work came in under budget and the works at Shirehall has not progressed as early as expected.
Residual property works identified in the 2019 condition reports	650	129	0	0	779	429	344	-435	Underspend by £250k projects delivering under original budget or no longer required. There is one project that will complete by June 2025 to complete all this programme of works

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Estates Building Improvement Programme 22-25	1,135	418	-1,053	0	500	400	474	-26	Underspend due to a combination of projects being delivered under budget and re-programming of works to account for receipt of statutory approvals and delivery during seasonal restrictions.
Estates Building Improvement Programme 2023-25	2,747	21	-1,768	0	1,000	906	799	-201	Underspend due to a combination of projects being delivered under budget and re-programming of works to account for receipt of statutory approvals and delivery during seasonal restrictions.
Estates Building Improvement Programme 2024-27	1,818	0	-918	0	901	820	689	-212	Underspend due to projects being delivered under budget and re-profiling of programme to focus on urgent works.
Building works from 2022 Condition Surveys	191	0	-181	0	10	2	4	-6	
Flexible Futures	0	110	0	0	110	110	89	-21	Completed under budget
Wye Valley Trust - Education Centre Investment	6,000	0	-6,000	0	0	0	0	0	
HWGTA - Development of Vocational Work Based Skills Investment	2,000	0	-2,000	0	0	0	0	0	
Green Homes Grant - Local Authority Delivery	0	40	0	0	40	1	1	-39	Project has delivered under budget

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Home Upgrade Grant	4,646	0	0	0	4,646	4,125	3,628	-1,018	The underspend is based on the number of applications that have been received and can be delivered by March 2025. The grant budget is a 'ceiling' amount against which funds can be drawn down. Actual spend is always influenced by the type of applications coming forward and the resulting spend per property, which can only be estimated at the outset. A new scheme will continue in 25/26, following on from this current phase. There will be some works for surveys and agreement for some construction works to be carried out in April 2025 due to planning issues.
Employment Land & Incubation Space in Market Towns	10,000	98	-9,471	0	627	531	523	-104	Reflects a slight delay in finalising the RIBA stage 4 (construction designs) prior to seeking a contractor. Some changes are required to the highway's designs requiring a revision to the current planning approval. Contractor to be procured by April/ May and on site in summer 2025.
Leominster Heritage Action Zone	653	958		300	1,911	1,878	1,858	-53	Underspend relates to the £30k grant not claimed in 23/24 and project completing £23k under budget.
Gypsy & Traveller Pitch development	1,046	23	0	0	1,069	0	0	-1,068	Due to planning being refused a new business case will be required as an alternative plan is developed.
Total Growth Delivery Board	55,287	4,152	-35,951	915	24,404	19,259	18,057	-6,347	
Local Transport Plan (LTP)	15,466	0	0	0	15,466	15,466	15,466	0	
Extra Ordinary Highways Maintenance & Biodiversity Net Gain	151	213	0	0	365	207	206	-159	Works completed under budget and no use of the contingency.

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Public Realm Maintenance - Mitigating Risk on the Network	193	832	0	0	1,025	404	333	-691	Works completed under budget and no use of the contingency.
Additional Pothole Allocation 23/24 & 24/25	3,660	0	0	0	3,660	3,660	3,660	0	
Winter Resilience	740	44	435	0	1,219	1,175	1,178	-41	Completed under budget
Resurfacing Herefordshire Highways	5,000	0	0	0	5,000	5,000	4,919	-81	Some contingency budgets were not required but the budget will be rolled forward and spent in 25/26
Natural Flood Management	337	43	-104	0	276	276	280	4	
Highways Infrastructure Investment	6,835	1,335	0	0	8,170	8,170	7,354	-816	There were delays on the bridge works to be carried out by BBLP, the work will be carried out in 25/26
Public Realm Improvements for Ash Die Back	367	296	-118	0	544	526	562	17	
Traffic Signal Obsolescence Grant and Green Light Fund		0	-271	541	270	270	3	-267	Other works were prioritised over these works in 24/25, the work will progress in 2025/26.

Hereford City Centre Transport Package	5,755	420	-5,375	0	800	597	604	-196	Challenging and protracted negotiations with legal teams at Network Rail and Transport for Wales in connection with the Transport Hub have delayed the point of certainty at which a contractor can be appointed, which has prevented construction expenditure originally planned for Q4.
Hereford City Centre Improvements (HCCI)	300	603	0	0	903	560	560	-343	Project completed under budget mainly due to underspend on project management and lack of capital bids for shop front grants
Hereford ATMs and Super Cycle Highway	650	350	-711	0	289	0	0	-289	This budget represents match-funding to the Levelling Up South programme and so being delivered together. Budget profiling is to match LUF South as noted below.

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Emergency Active travel Fund	0	31	0	0	31	31	31	0	
Active Travel Fund 4	150	98	0	0	248	121	76	-172	Underspend on the Barton Road element is to be reallocated to Quiet Routes. Though agreed in principle previously, this re-allocation was only formalised by Active Travel England in late December and so the budget could not be reprofiled until confirmed.
Southern Link Road	2,200	800	-1,620	0	1,380	639	356	-1,024	The need to procure alternative professional services rather than utilising Public Realm contract has delayed the start of works meaning that less work will be undertaken this financial year than anticipated.
Stronger Towns Fund - Greening the City	300	-2	0	0	298	11	11	-288	This element of Stronger Towns funding represents match funding for the Great Western Way part of the Levelling Up programme, and so the budget is profiled to match. Previous in-year budget figures reflect the original ST grant timeline and could only be reprofiled when the Stronger Towns board formalised approval for delivery in 25/26 alongside LUF.

LUF - Active Travel Measures (north of river)	3,715	196	-3,053	0	858	459	541	-316	Changes to scope arising from the consultation phases, alongside internal reviews of delivery priorities have elongated the design period compared to what had originally been envisaged. This has moved construction phases into 25/26. A revised timeline on this basis has previously been agreed in principle with DfT, extending the delivery period to March 2026. However, it has not been possible to reprofile the budget until more recently without the Project Adjustment Request which formalises the agreement, and so previous in-year forecasts could not reflect the proposed carryforward. The LUF North programme (Transport Hub) has also been impacted by the legal challenges and delays associated with Network Rail/Transport for Wales as noted under HCCTP above.
LUF - Active Travel Measures (south of river)	8,445	507	-5,029	0	3,923	335	289	-3,634	Comments as noted for LUF North
Integrated Wetlands	339	182	-616	591	497	375	197	-300	Much of the expenditure forecast for 24/25 related to the pilot scheme for school sewage treatment plant replacement, a new approach to phosphate mitigation. Natural England as a stakeholder raised a challenge to the way the pollution load from day pupils and boarders was being accounted for, which if justified risked making the scheme financially nonviable. A cautionary pause while the council's legal position was reviewed and ratified means that while the scheme is back on track, the main expenditure will now be in 25/26. Design for the Tarrington wetland remain on track but the land

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									acquisition for the Dilwyn site did not take place in 2024/25 as expected.
Local Electric Vehicle Infrastructure Capital Fund (LEVI)	300	124	-424	0	0	0	0	0	
LEVI Pilot Fund Grant	0	0	-36	60	24	0	24	0	
Wye Valley National Landscape (previously AONB)	116	37	0	123	276	276	231	-45	Ring fenced grant to be carried forward for works to complete in 2025/26
Safer Streets 5	0	0	0	165	165	165	165	0	
Solar Photovoltaic Panels	1,007	64	-1,070	0	1	1	1	0	
Fastershire Broadband	2,508	272	0	-108	2,672	1,637	1,606	-1,066	Spend based on Gigaclear final claims for 24/25, all planned works have been delivered.
E & E's S106	4,045	1,223	-3,237	0	2,030	1,935	1,179	-852	CCG not claiming £280k income that is held for them. The property purchase in Ross was later than expected so the £250k conversion works will now take place in 25/26. Offsite Play and Open Space have under delivered by £260k on projects that were expected to complete.

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Moving Traffic Enforcement Phase 2	119	25	0	0	144	0	0	-144	There is no plan to progress this project currently
Total Infrastructure Delivery Board	62,698	7,693	-21,229	1,372	50,534	42,297	39,832	-10,702	
UK Shared Prosperity Fund	845	103	0	0	948	935	946	-2	Majority of the grant was spent by March 2025
Waste	18,090	0	-11,393	0	6,697	6,697	6,323	-374	Phase 1 completed under budget
Rural Prosperity Fund	856	569	0	0	1,424	1,369	1,424	0	All the grant was spent by March 2025
Total Commissioning Delivery Board	19,790	671	-11,393	0	9,069	9,001	8,693	-375	

Total	157,422	15,338	-82,751	6,991	97,000	79,637	74,087	-22,914
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Projects delayed into 25/26, some with no decisions yet made on spend, others with delays in delivery.	-17,708
Project to deliver under budget, not spend full grant allocation or project not continuing.	-5,206
	-22,914

Table B – Overall Capital Programme position 2024/25

Scheme Name	Prior Years	2024/25	2025/26	2026/27	2027/28	Total scheme
	£000s	budget	budget	budget	budget	budget
		£000s	£000s	£000s	£000s	£000s
Disabled facilities grant	0	3,824	2,200	2,200	2,200	10,424
Empty Property Investment & Development	0	593	600	0	0	1,193
Single Homelessness Accommodation Programme (SHAP)	455	915	0	0	0	1,370

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Acquisition Fund for Housing Provision	0	2,500	2,500	0	0	5,000
Merton Meadow - Brownfield Land Release Fund	0	600	1,400	0	0	2,000
Swimming Pool Support Fund	0	83	0	0	0	83
Libraries Improvement Fund	0	42	19	0	0	62
Stronger Towns Fund - Hereford Museum & Art Gallery Redevelopment	2,008	1,399	5,690	10,000	53	19,150
Stronger Towns Library & Learning Centre relocation to Shirehall	45	274	2,063	624	0	3,005
Property Improvements in Care Homes	0	550	0	0	0	550
Community Capital Grants Scheme	0	120	1,530	350	0	2,000
Total Community Wellbeing Transformation Board	2,508	10,900	16,003	13,174	2,253	44,837
Key Network Infrastructure (Core Data Centre Switches & Corporate Wi-Fi)	527	28	0	0	0	555
HARC SAN Lifecycle Replacement	1	211	0	0	0	212
Data Centre Equipment Lifecycle Replacement	192	37	0	0	0	229
Windows Server Upgrades	175	119	36	0	0	330
Device and Ancillary kit replacement programme	0	187	415	548	0	1,150
M365 E5 Implementation	300	227	43	0	0	570
Planning & Regulatory Services software	0	670	726	0	0	1,396
Contact Centre Telephony Replacement	0	82	0	0	0	82
Wide Area Network (WAN) Replacement	0	286	0	0	0	286
VMWare Host Replacement	0	248	0	0	0	248
Total IT & Transformation Delivery Board	1,196	2,094	1,220	548	0	5,058

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Schools Capital Maintenance Grant	0	3,300	2,795	1,200	1,200	8,495
Peterchurch Area School Investment	288	671	6,595	3,299	0	10,853
Brookfield School Improvements	422	2,830	2,570	0	0	5,822
High Needs Grant	85	500	2,000	4,318	0	6,903
Basic Needs Funding	215	1,000	8,000	7,068	0	16,284
Childcare Expansion Capital Grant 2023-24	0	0	296	0	0	296
Preliminary works to inform key investment need throughout the county	306	210	0	0	0	516
School Accessibility Works	141	524	1,143	693	0	2,503
C & F's S106	0	2,440	2,369	345	0	5,153
Work to Shirehall Annex (Care Leavers Base)	0	100	0	0	0	100
Shirehall Improvement Works	0	0	2,220	780	0	3,000
Children's residential homes for 11- to 18-year-olds	0	0	424	0	0	424
Estates Capital Programme 2019/22	4,313	1,238	331	0	0	5,882
Residual property works identified in the 2019 condition reports	613	779	0	0	0	1,392
Estates Building Improvement Programme 22-25	1,453	500	1,053	0	0	3,007
Estates Building Improvement Programme 2023-25	759	1,000	1,768	0	0	3,527
Estates Building Improvement Programme 2024-27	0	901	1,525	340	0	2,766
Building works from 2022 Condition Surveys	0	10	455	280	0	745
Flexible Futures	740	110	0	0	0	850
Wye Valley Trust - Education Centre Investment	0	0	6,000	0	0	6,000
HWGTA - Development of Vocational Work Based Skills Investment	0	0	2,000	0	0	2,000

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Green Homes Grant - Local Authority Delivery	779	40	0	0	0	819
Home Upgrade Grant	0	4,646	0	0	0	4,646
Employment Land & Incubation Space in Market Towns	343	627	11,318	53	8,360	20,701

Leominster Heritage Action Zone	1,493	1,911	0	0	0	3,404
Gypsy & Traveller Pitch development	808	1,069	0	0	0	1,877
Total Growth Delivery Board	12,761	24,404	52,864	18,376	9,560	117,965
Local Transport Plan (LTP)	0	15,466	21,348	15,466	15,466	67,746
Extra Ordinary Highways Maintenance & Biodiversity Net Gain	1,934	365	0	0	0	2,299
Public Realm Maintenance - Mitigating Risk on the Network	3,925	1,025	0	0	0	4,950
Additional Pothole Allocation 23/24 & 24/25	0	3,660	0	0	0	3,660
Winter Resilience	183	1,219	0	0	0	1,402
Resurfacing Herefordshire Highways	0	5,000	5,000	0	0	10,000
Natural Flood Management	274	276	373	350	0	1,274
Highways Infrastructure Investment	0	8,170	3,985	3,885	0	16,040
Public Realm Improvements for Ash Die Back	19	544	494	240	118	1,416
Traffic Signal Obsolescence Grant and Green Light Fund	0	270	271	0	0	541
Hereford City Centre Transport Package	38,304	800	7,875	0	0	46,979
Hereford City Centre Improvements (HCCI)	5097	903	0	0	0	6,000
Hereford ATMs and Super Cycle Highway	0	289	711	0	0	1,000
Emergency Active travel Fund	88	31	0	0	0	119
Active Travel Fund 4	58	248	0	0	0	306

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Active Travel Fund 5	0	0	99	0	0	99
Southern Link Road	0	1,380	3,620	5,300	0	10,300
Stronger Towns Fund - Greening the City	105	298	0	0	0	404
LUF - Active Travel Measures (north of river)	555	858	3,053	0	0	4,466
LUF - Active Travel Measures (south of river)	244	3,923	5,029	0	0	9,197
Integrated Wetlands	2,479	497	1,686	99	0	4,760
Local Electric Vehicle Infrastructure Capital Fund (LEVI)	0	0	424	400	300	1,124
LEVI Pilot Fund Grant	0	24	96	0	0	120
Wye Valley National Landscape (previously AONB)	173	276	0	0	0	449
Safer Streets 5	0	165	0	0	0	165
Solar Photovoltaic Panels	1,063	1	535	535	0	2,134
Fastershire Broadband	30,958	2,672	0	0	0	33,630
E & E's S106	0	2,030	3,904	3,356	26	9,315
Moving Traffic Enforcement Phase 2	0	144	0	0	0	144
Total Highways Maintenance Delivery Board	85,461	50,534	58,503	29,630	15,910	240,038
UK Shared Prosperity Fund	187	948	401	0	0	1,536
Waste	0	6,697	11,393	0	0	18,090
Rural Prosperity Fund	281	1,424	0	0	0	1,706
Total Commissioning Delivery Board	469	9,069	11,795	0	0	21,332
Total	102,394	97,000	140,385	61,728	27,723	429,230

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	2024/25 Budget £000s	2025/26 Budget £000s	2026/27 Budget £000s	2027/28 Budget £000s	Total
February 2024 Council Approved Budget	160,033	50,791	19,187	-	230,011
Reprofile Budget	-82,751	55,302	20,092	7,357	0
Other approved Movements	266	2,543	-	-	2,809
23/24 Carry Forwards	15,338	-	-	-	15,338
Additional Grants	4,114	31,748	22,449	20,366	78,677
Revised Capital Budget	97,000	140,385	61,728	27,723	326,836

Grant Additions since February Council	2024/25	2025/26	2026/27	2027/28	£000s
DfE - Childcare Expansion Capital Grant 2023-24	296				296
WMP - Safer Streets 5 Grant & Town Council Cont	165				165
DLUHC - Phosphate Mitigation Grant	591	1,071	99		1,760
DfE - additional Grant for Brookfield School		822			822
WMCA - LEVI Pilot Grant	60	60			120
DfE - High Needs Grant Increase		2,847			2,847

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DfT - TSOG and Green Light Fund Grant		541				541
DfE - Schools Maintenance Grant		18				18
DLUHC - SHAP Grant		460				460
Sport England - Swimming Pool Support Fund		83				83
Libraries Improvement Fund Grants		62				62
DLUHC - DFG 24/25 additional grant		475				475
DfE - Schools Maintenance Grant 25/26 to 27/28			1,200	1,200	1,200	3,600
DLUHC - DFG 25/26 to 27/28			2,200	2,200	2,200	6,600
DfT - LTP Grant 25/26 to 27/28			15,466	15,466	15,466	46,398
C&F S106 Income		301		1,734		2,035
E&E S106 Income				1,000	1,500	2,500
Arts Council Grant for Museum Project				750		750
DLUHC - Brownfield Land Release Fund		600	1,400			2,000
DEFRA - Wye Valley National Landscape		123				123
MHCLG - RS15 Grant			300			300
MHCLG - Additional 24/25 DFG Grant		340				340
DfT - Additional 25/26 LTP Grant			5,882			5,882
DfT - Active Travel Fund 5 Grant			99			99
MHCLG - UKSPS 25/26 Grant			401			401
		4,114	31,748	22,449	20,366	78,677
Other Movements		2024/25	2025/26	2026/27	2027/28	£000s
LHAZ additional budget approved at council		300	0	0	0	300
Acquisition Fund for Housing Provision approved at Council		2,500	2,500	0	0	5,000
M365 Project funded from reserves		77	43			120
Removal of Maylords Library Project		(2,611)				(2,611)

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		266	2,543	0	0	2,809
Total Grants and other movements		4,381	34,291	22,449	20,366	81,486